CHAIRMAN — APPLUS+ AND OTHER LISTED COMPANIES

ISSUER	LISTING	MARKET CAPITALISATION (approx. <i>EUR</i>)	SECTOR	BOARD SIZE	POSITION	EXECUTIVE / NON-EXECUTIVE	DIRECTOR CLASSIFICATION	MEETING ATTENDANCE (<i>2017</i>) ¹	ADDITIONAL COMMENTS	BOARD EVALUATION (<i>2017</i>) ¹
Applus Services, S.A.	Spanish Stock Exchange (<i>Main Market</i>)	1,637,561,024	Industrials	9	Chairman	Non-Executive	Independent	6/6 ²	-	"The A&C Committee first dealt with the Board evaluation matters, starting by the Chairman. His assessment was extremely positive: he inspires very good feelings, is a key agent for the good chemistry among the Board members, does an excellent job and provides an inclusive, focused and consensus-oriented approach to all matters under discussion. There is a general consensus that the Board is very fortunate to be under his leadership."
WSP Global Inc.	Toronto Stock Exchange (<i>Main Market</i>)	10,320,855,696	Industrials	8	Chairman	Non-Executive	Independent	10/10	Founded WSP Group Plc in 1987 and served as its CEO until the merger with GENIVAR Inc. in 2012.	"During 2016, the Board and its Committees circulated a Board self-evaluation questionnaire as well as an evaluation of the effectiveness of the Board and Committees and Chairman evaluation questionnaires, and the Chairman conducted peer assessment interviews with each individual Director. This provides an opportunity for Directors to provide their feedback on the effectiveness and performance of the Board and its Committees. The results from this assessment were collated and discussed by the Chairman and the lead Director at a meeting of the Governance, Ethics and Compensation Committee, in addition to being discussed individually with Directors."
Ashtead Group PLC	London Stock Exchange (<i>Main Market</i>)	12,857,053,277	Industrials	9	Chairman ³	Non-Executive	Non-Independent	6/6	Exiting in September 2018.	"The report of the external reviewer, which included conclusions and recommendations, was presented to a meeting of the Board in April 2017. The overall conclusion was that the Board operated in an efficient and effective manner. In addition, certain areas of focus were identified to enhance the effectiveness of the Board in the future. The report was considered and debated by the Board and various action points were agreed. Based on the report, the Board concluded that the performance of the Board and its committees had been satisfactory."
Tracsis PLC	London Stock Exchange (<i>AIM</i>)	187,140,467	Technology	6	Chairman	Non-Executive	Independent	10/10	AIM Rule 26 - UK Corporate Governance Code not applicable.	"The Board completed a formal evaluation process" [No further relevant disclosure]
Redcentric PLC	London Stock Exchange (AIM)	175,392,880	Technology	7	Chairman	Non-Executive	Independent	Not Available	AIM Rule 26 - UK Corporate Governance Code not applicable.	Not Available

Sources: Applus - Annual Corporate Governance Report 2017; WSP Global Inc. - Management Information Circular 2017; Ashtead Group PLC - Annual Report 2017; Tracsis PLC - Annual Report 2017; Redcentric PLC - Not available.

² Applus Board of Directors ordinarily meets 6 times per year. During 2017, 2 additional extraordinary meetings were held, all of which were attended by Mr. Cole.

³ At Ashtead Group PLC, Mr. Cole was Non-Executive Director for 6 years and Chairman for the following 10 years.